

# Renew the way the world is powered

Credit Investor Presentation

November 2025

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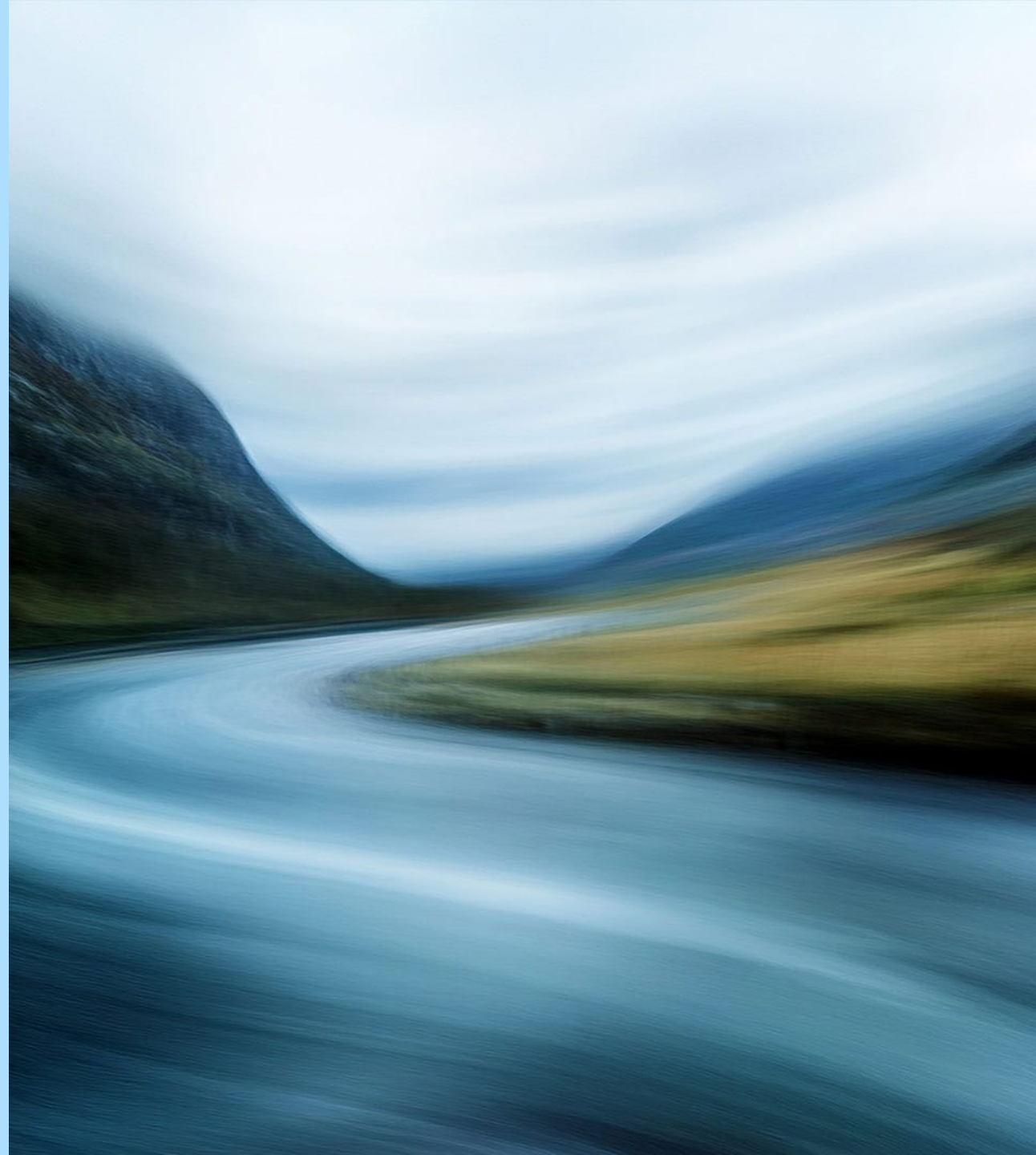
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## Agenda

- **Statkraft overview**
- Strategy
- Sustainability
- Green Finance Framework
- Financial update
- Funding and liquidity



A woman with long brown hair and a young boy are seen from behind, standing in a field of tall grass. They are looking towards a large white wind turbine in the distance under a clear blue sky. The woman is wearing a white t-shirt, and the boy is also wearing a white t-shirt. The scene is bathed in the warm light of late afternoon or early morning.

Our Vision

# Renew the way the world is powered

Our Values

**We act  
responsibly**

**We grow  
together**

**We make an  
impact**

# Statkraft – in brief



Climate-friendly  
power generation

**63.9 TWh**

**96%**  
Renewable energy

**Solid credit ratings**

A- (stable outlook) from  
Standard & Poor's  
BBB+ (stable outlook) from  
Fitch\*

**404**  
power plants  
around the world

**94.5%**  
EU taxonomy aligned  
CapEx



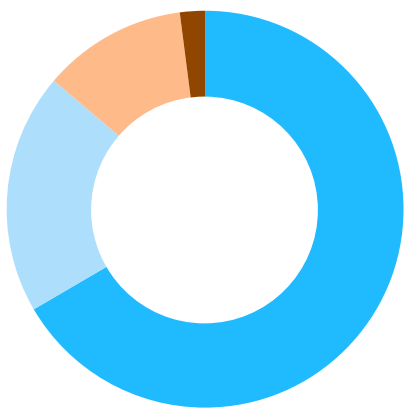
**100%**  
Norwegian  
state-owned

# Key figures 2024

|                  |                    |             |            |
|------------------|--------------------|-------------|------------|
| Power generation | Installed capacity | EBITDA*     | Net profit |
| 66.3 TWh         | 21.4 GW            | 33.4 NOK bn | 7.0 NOK bn |

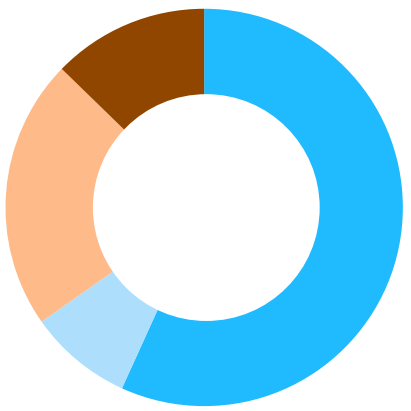
## Technology\*\*

- Hydropower 66.6 %
- Wind power 19.6%
- Gas power 11.8 %
- Solar and other 2%



## Geography\*

- Norway 56.8 %
- Sweden 8.5 %
- Other European countries 22.0 %
- The rest of the world 12.7%



6

\*Underlying figures, see definition in alternative performance measures in financial reports  
\*\*Generation capacity

# Statkraft – at the forefront of the energy transition

Installed capacity

**21.4 GW**

2024 Production

**66.3 TWh**

96% renewable

More than

**3 million**

energy related contracts  
traded per year

Fully owned by the  
Norwegian state



<sup>7</sup> Installed capacity and production per Q4 2024 - excludes district heating.  
Statkraft is currently in the process of divesting its renewable business and assets in some countries and focus on core markets being Nordics, Europe and South America

# Key credit strengths

**OWNED BY THE  
NORWEGIAN STATE  
(AAA/Aaa)**



Historically strong support from owner

**STRONG MARKET  
POSITION**



Low-cost and flexible generator of renewable energy

**BALANCED HEDGING  
OF GENERATION**



Long-term contracts stabilize cash flow

**BALANCE SHEET  
FLEXIBILITY**

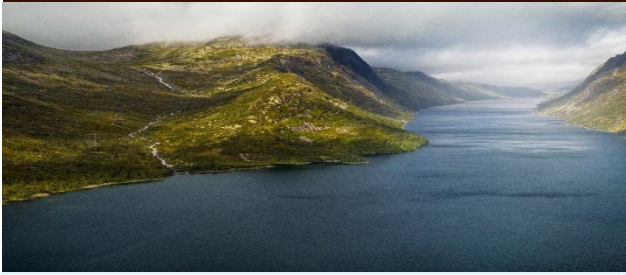


Investments adapted to financial capacity

**Ownership supports Statkraft's corporate credit ratings**

Two notch uplift from S&P (A-) and one notch from Fitch (BBB+)

# Segment structure\*

| NORDICS                                                                                                                                                                                                                                                                           | EUROPE                                                                                                                                                                                                                                                                                                                                 | INTERNATIONAL                                                                                                                                                                                                                                                                                             | MARKETS                                                                                                                                                                                                                                                                                                                                                                                                                                          |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
|                                                                                                                                                                                                   |                                                                                                                                                                                                                                                      |                                                                                                                                                                                                                        |                                                                                                                                                                                                                                                                                                                                                               |
| <p><b>Hydro</b> and <b>wind</b> power business in Norway and Sweden</p> <p>Production assets with <b>low marginal cost</b>, high flexibility, high longevity and almost zero carbon emissions</p> <p><b>Shareholdings</b> in Skagerak, Eviny and Å Energy</p> <p>Baltic Cable</p> | <p><b>European</b> hydro, wind, solar, batteries and gas</p> <p><b>Development</b> and ownership of onshore wind, solar, hydropower, gas fired <b>and grid/storage</b> assets in Europe outside of the Nordic countries</p> <p><b>Two</b> main business models; Develop – Sell or Develop – Build – Sell and Build – Own - Operate</p> | <p><b>International</b> hydro, wind, and solar in growth markets</p> <p>Development, <b>asset ownership</b> and operation of onshore wind, solar and hydropower assets in selected markets outside Europe</p> <p>Operates in <b>growth markets</b></p> <p><b>Operations</b> in Brazil, Chile and Peru</p> | <p><b>Trading</b> of standard energy and energy-related products, mainly via exchanges</p> <p><b>Origination</b> and <b>hedging</b> services for generators and power supply for consumers as well as sourcing and supply of environmental certificates</p> <p>Provide <b>market access</b> to third party renewable power producers</p> <p><b>Activities</b> in several countries in Europe and is also active in Brazil, India and the U.S</p> |

# Unique Nordic hydropower fleet



Production assets with low marginal cost, high flexibility, high longevity and almost zero carbon emissions

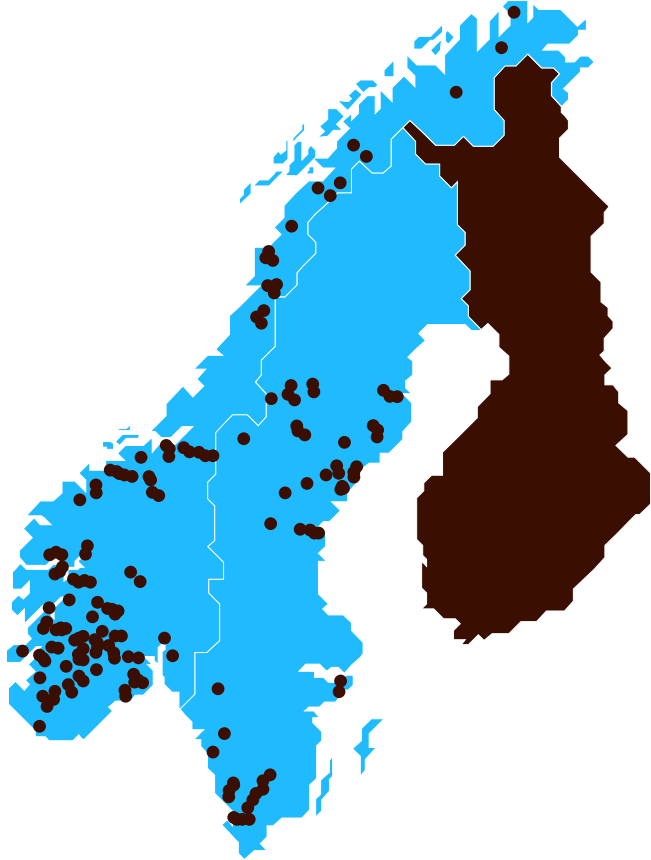
Hydropower is flexible and the energy can be stored. It complements intermittent sources like wind and solar

12.6% achieved price margin 2024



**Unique cost position;  
Total cost of operations Nordic hydropower 12.4 EUR/MWh\***

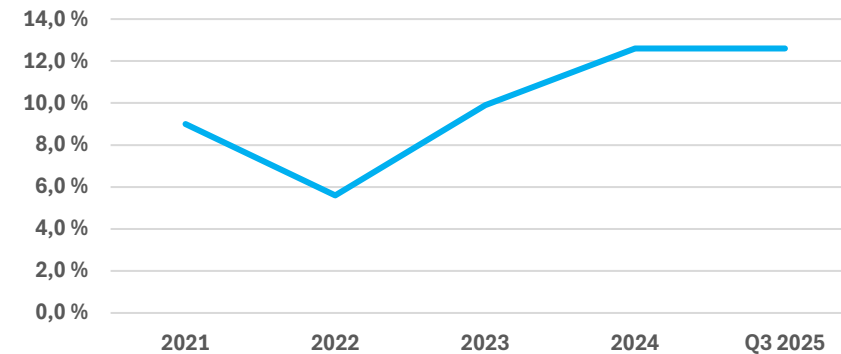
# Statkraft has the largest flexible asset capacity in Europe



Number of Statkraft  
hydro power plants / assets in the Nordics

217

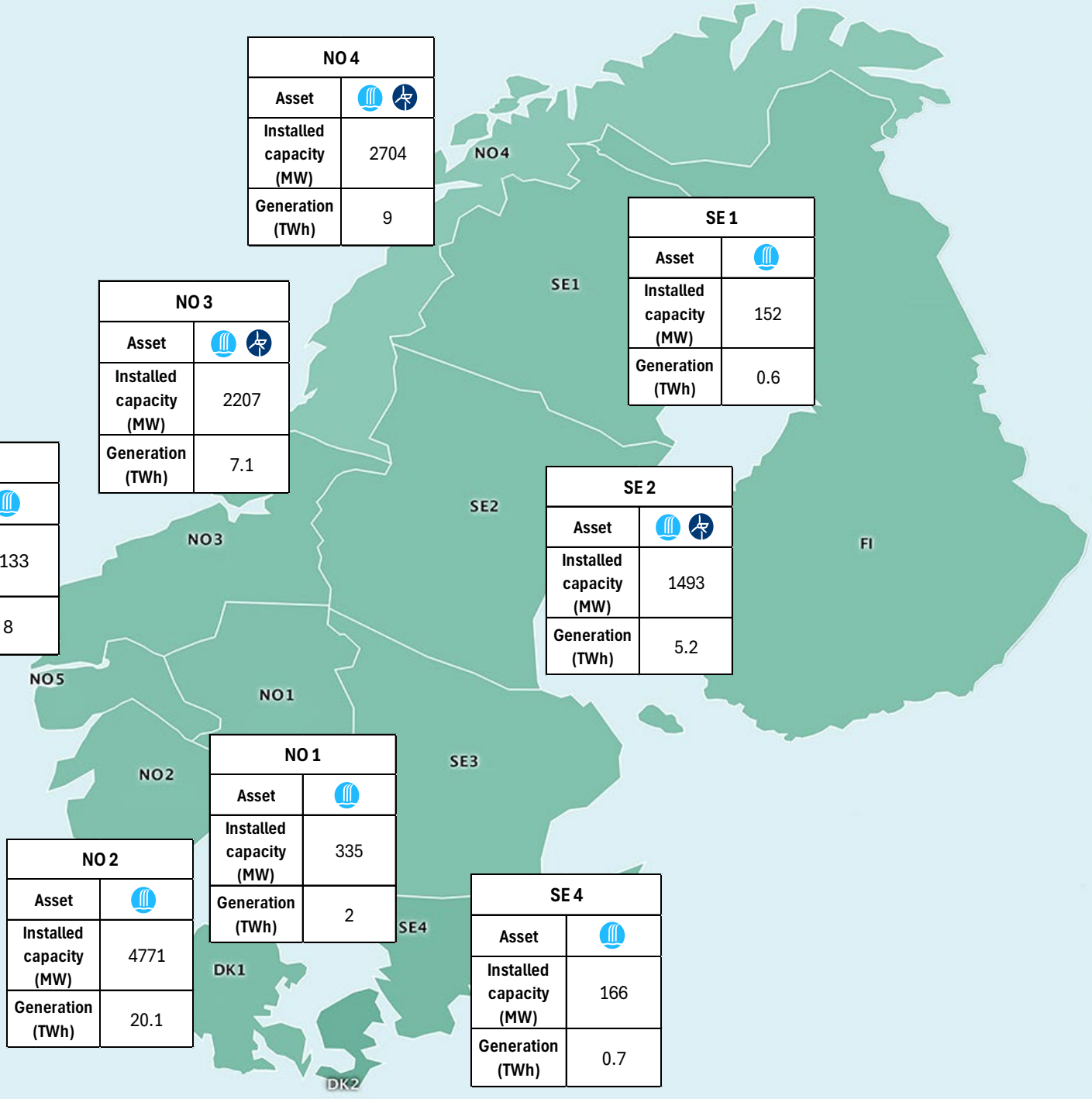
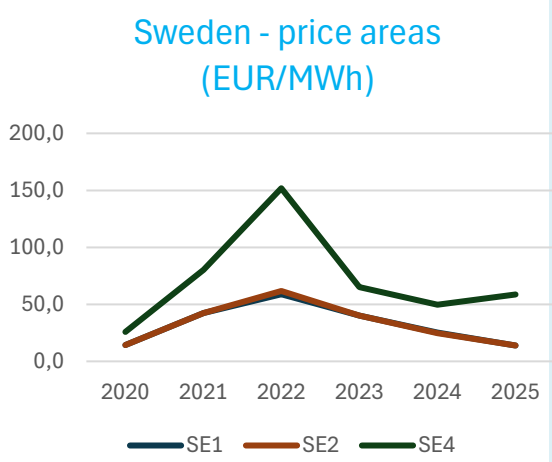
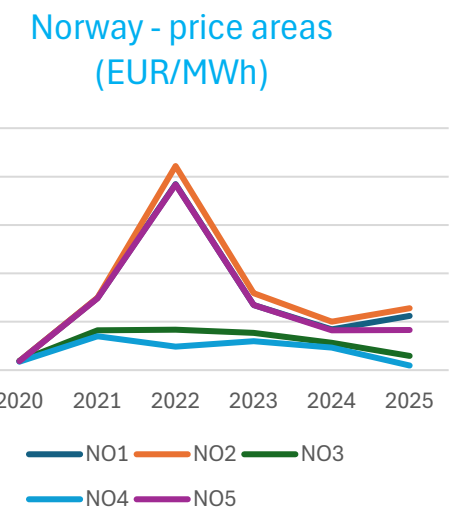
Realised price higher than average  
spot price\*



*This flexibility gives Statkraft an important role in securing an optimal use of the energy throughout the year.*

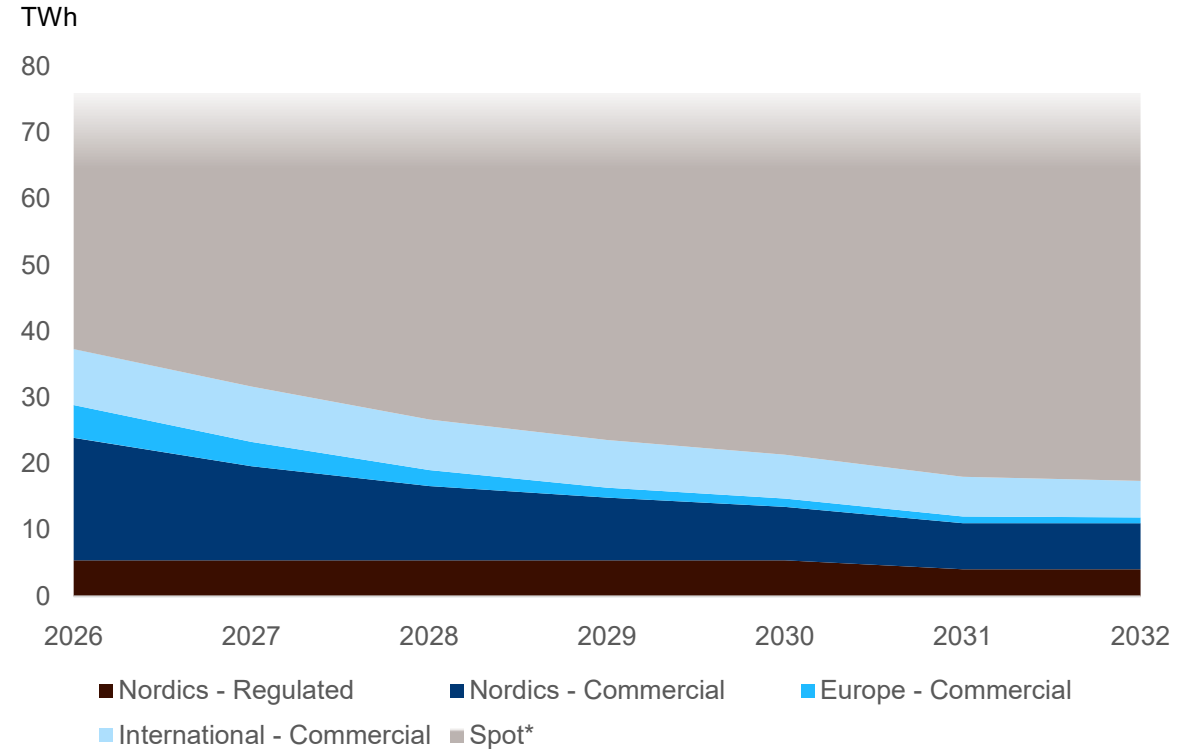
# Diversified portfolio in the Nordics

| Nordics                                                                                  |                         |                               |
|------------------------------------------------------------------------------------------|-------------------------|-------------------------------|
|                                                                                          | Installed capacity (MW) | Generation <sup>1</sup> (TWh) |
|  Norway | 12 150                  | 46.2                          |
|  Sweden | 1 811                   | 6.5                           |



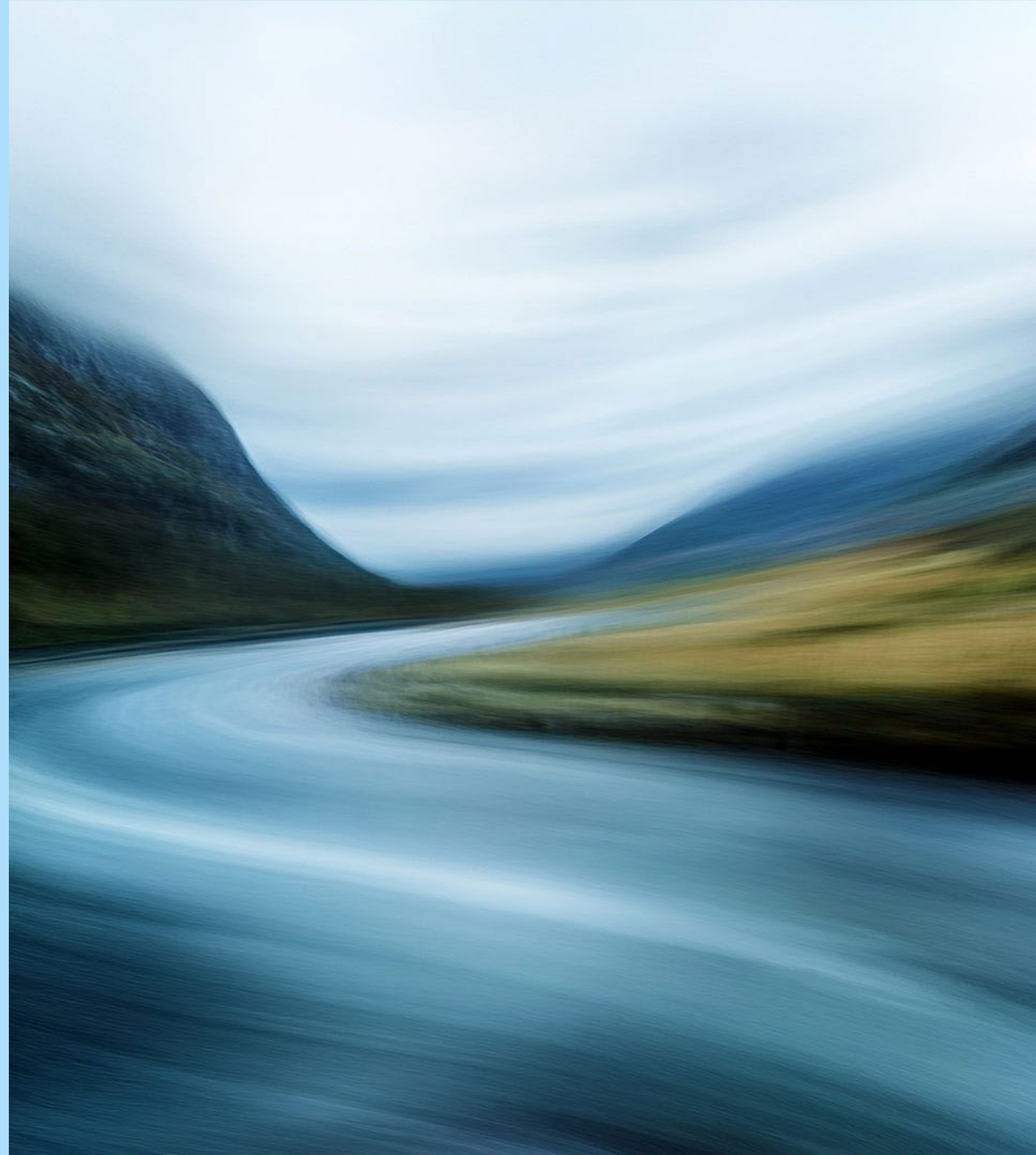
# Long-term hedging of Statkraft's asset exposure

- Approx. 40% of total generation is hedged on average for the next years
- Hedged volume has a stabilising effect on earnings
- The long-term contracts with power-intensive industry in Norway is our main hedging activity
- International has secured most of the estimated generation through long-term contracts



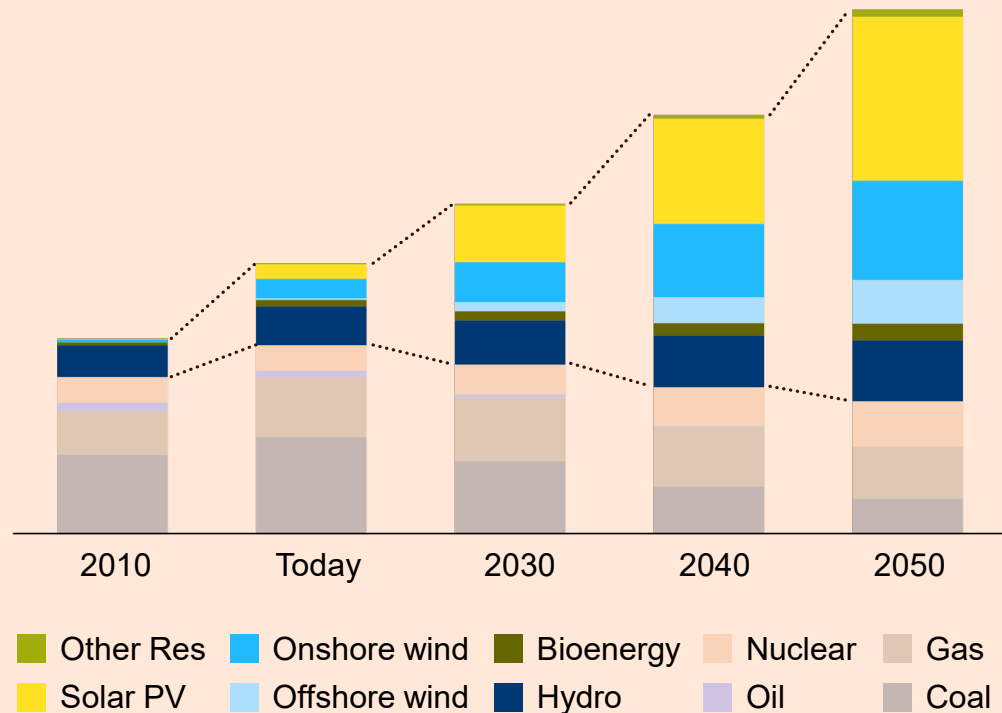
## Agenda

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- **Strategy**
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# The fundamentals of the clean energy transition remain strong

Global power mix 2010-2050 (TWh)



## Key drivers of the clean energy transition



Large growth in **solar and wind**, and battery costs continue to decline. **China** dominant in clean tech manufacturing and deployment.



The **intermittent nature** of the growing technologies will increase demand for flexibility and require more advanced market solutions.



**Decarbonization** and **electrification** driven by climate change mitigations and cost competitiveness.



**Climate** change mitigation still a priority, but security, affordability and competitiveness higher on the agenda.

# Our new corporate strategy - more focus on core activities and reducing complexity and cost

## NEW CORPORATE STRATEGY



### The new corporate strategy drives significant changes:

- Strengthen our core
- Optimise our portfolio
- Value over volume growth
- Reduce costs and complexity



# Statkraft's 2025 corporate strategy:

A competitive and integrated renewable energy company, at the forefront of the energy transition

*Our overarching mandate:*

**Maximising value creation over time in a sustainable manner**

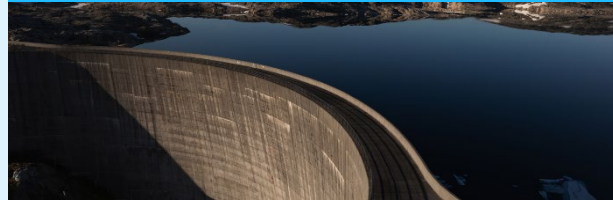
*Our 3 ambitions:  
Being ...*

**A competitive developer  
of renewable assets**



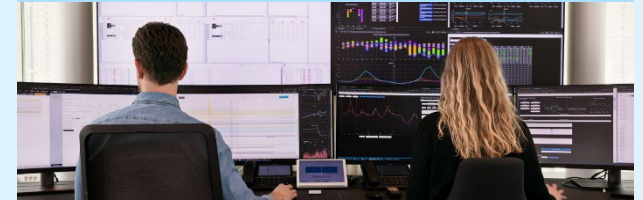
We add renewables in a sustainable way

**A value-maximising owner  
and operator of our asset fleet**



Our asset fleet provides reliable green power and contributes to energy security

**An industry-leading  
provider of market solutions**



Our market activities enable the green transition and efficient energy markets

*How we contribute to society:*

*What we need to succeed:*

Industry-leading market understanding

Continuous strengthening of our competitiveness

Skilled and engaged workforce in an efficient organisation

*What we **never** compromise on:*

Safety, security and sustainability

Our values

Financial robustness and resilience



# Being a competitive developer of renewable assets

## Prioritising:

- Hydropower development in Nordics
- Development of onshore wind, solar and battery and grid services in Nordics, Europe and South America
- Technologies and projects with shorter time to cash flow

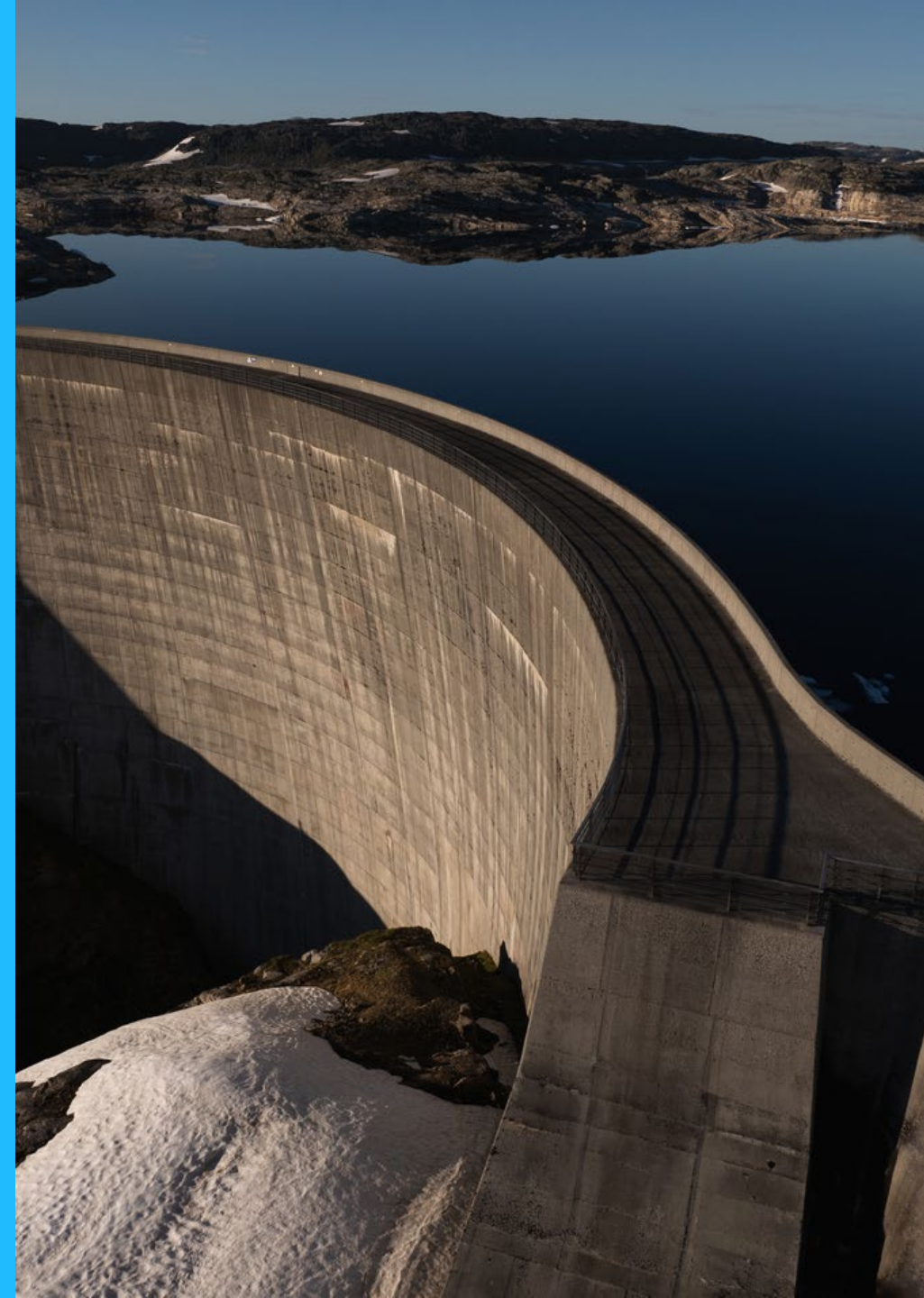




# Being a value-maximising owner and operator of our asset fleet

## Prioritising:

- Owning and operating our unique portfolio of hydropower, onshore wind, solar and battery and grid services
- Delivering top-performing market solutions to our assets, including energy and asset exposure management
- Being an active owner of our Industrial ownership portfolio, including Baltic Cable
- Increasing focus on optimisation of long-term target portfolio, within and across markets
- Continuing safe and secure operations





# Being an industry leading provider of market solutions

## Prioritising:

- Strengthening our industry-leading T&O business
- Helping both energy producers and consumers manage market risks through tailored hedging solutions
- Continuously adapting our offering to evolving customer needs and new market entrants





# Executing on strategy – freeing up capital, reducing cost and complexity

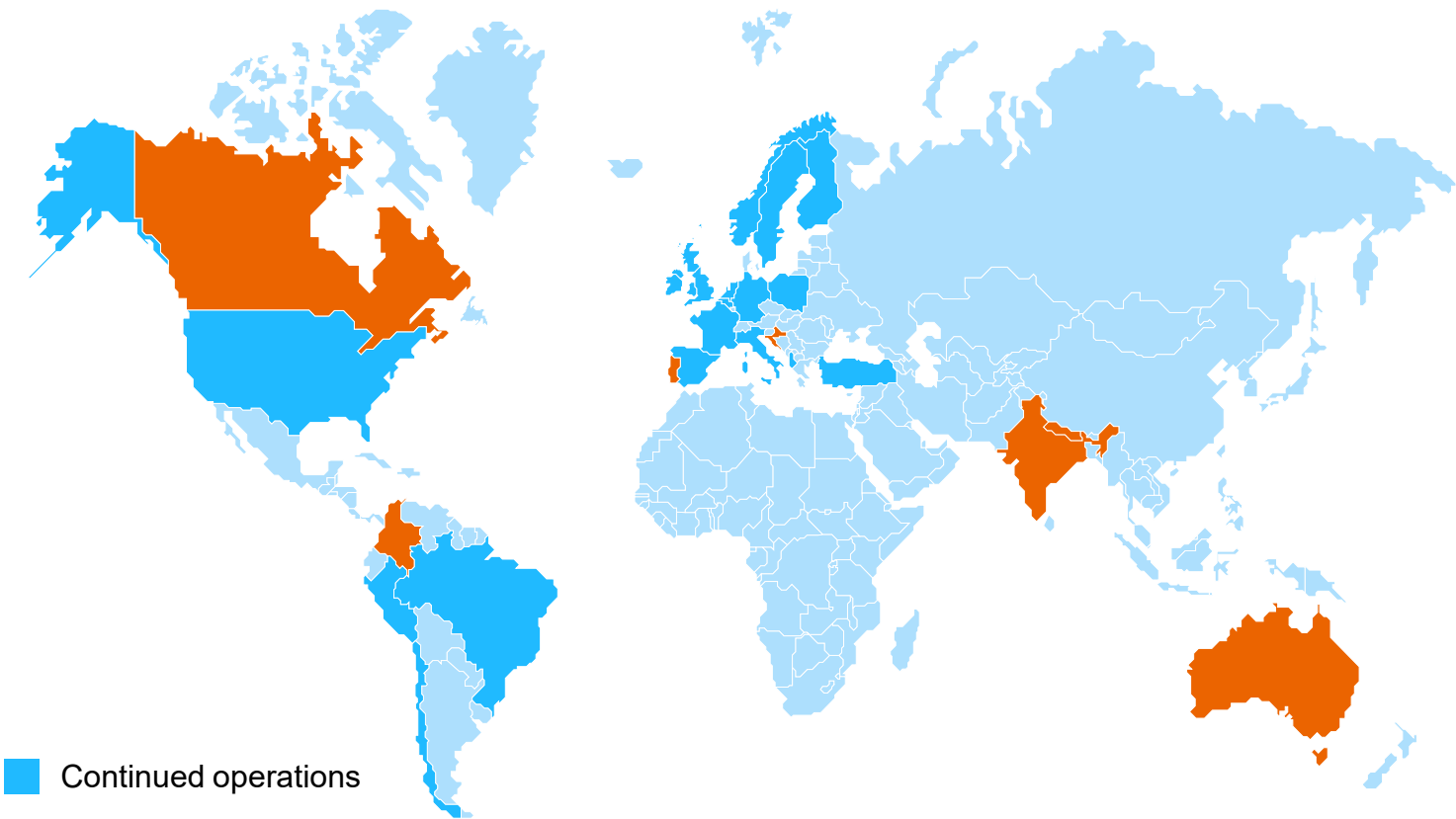
## Fewer technologies

Offshore wind, hydrogen, district heating



## Fewer geographies

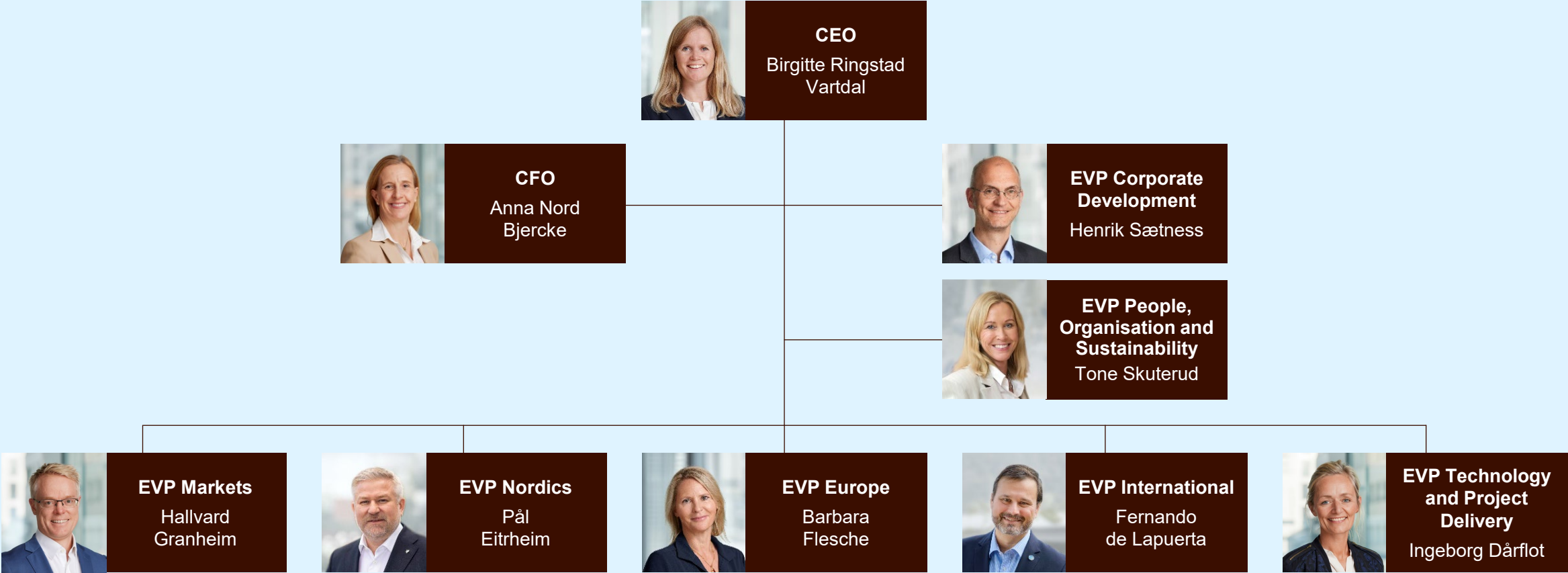
Australia, Canada, Colombia, Croatia, India, Nepal, Netherlands\*, Portugal, USA\*



- Continued operations
- Discontinued operations
- \* Market activities continued

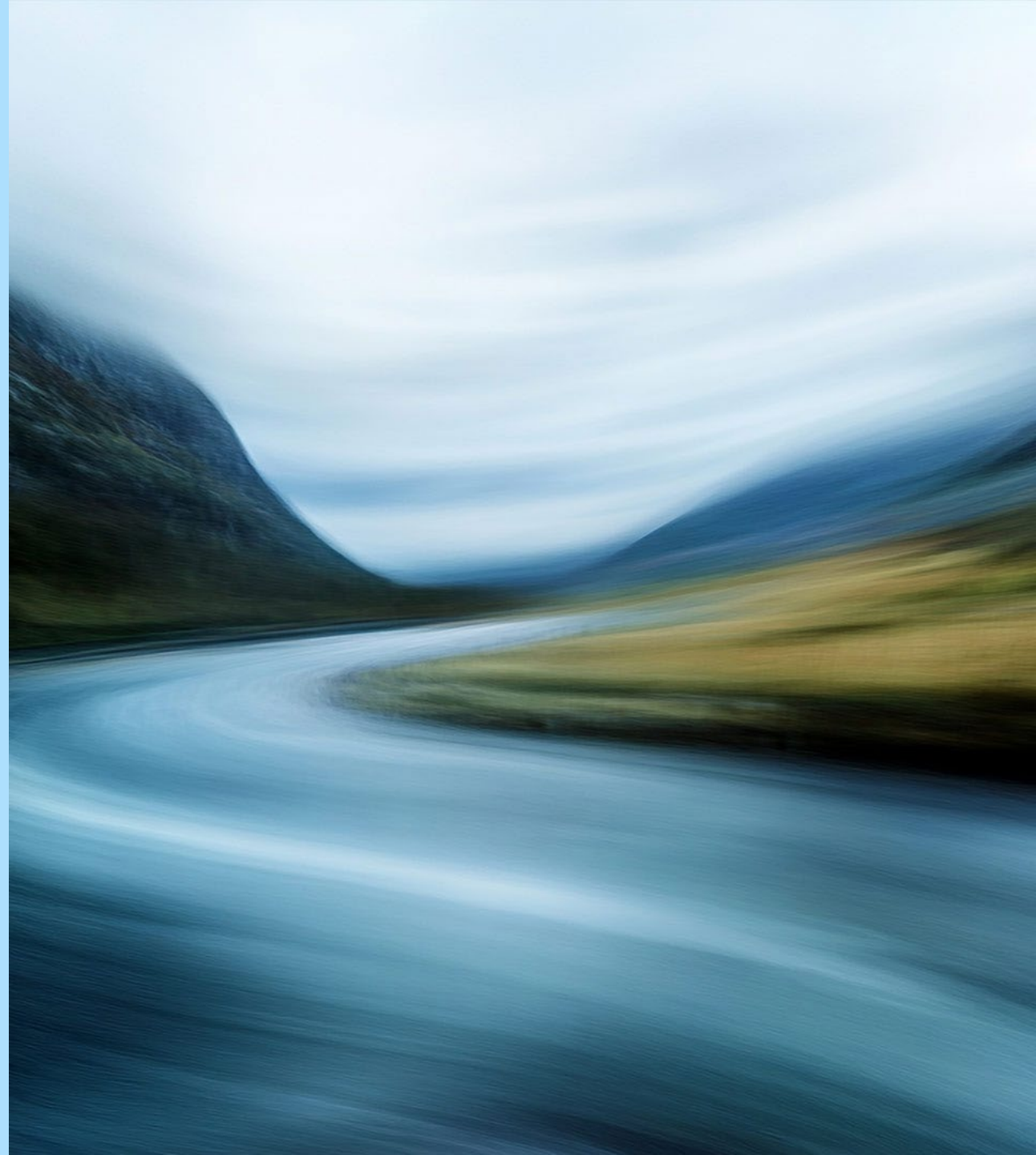
**NOK 15.5 billion**  
worth of assets agreed  
sold

# Statkraft's Corporate Management



## Agenda

- Statkraft overview
- Strategy
- **Sustainability**
- Green Finance Framework
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# Statkraft's sustainability strategy

– driving a green and just transition

Sustainability is central to everything we do



## Climate

Developing a  
net-zero value  
chain



## Biodiversity

Growing within  
planetary limits



## Circular economy

Leveraging the  
principles of circular  
economy



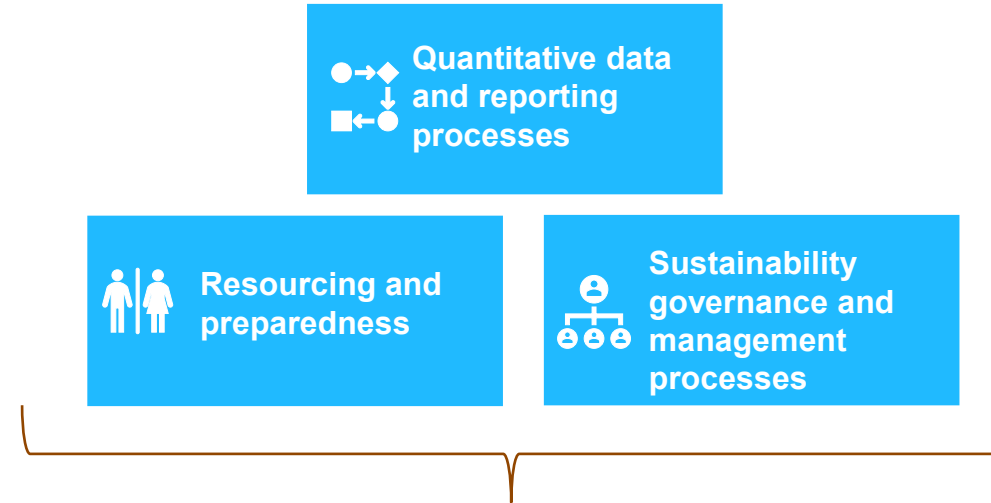
## Just transition

Managing our  
impacts on people

# Entering the new era of sustainability reporting

- The Corporate Sustainability Reporting Directive (CSRD) and the European Sustainability Reporting Standard (ESRS) mark a new regime for sustainability reporting and management.
- Extensive collaboration across functions within a dedicated program in the organization.

- First ESRS sustainability statement published in the annual report for FY24 with the EU Taxonomy report as integrated part
- Building on the principles of a Double Materiality Assessment; assess impacts, risks and opportunities related to sustainability matters to form the basis for external reporting, sustainability performance management.



# Sustainability performance is integral to our value creation

## Licence to operate

Taking care of people and the environment is important for **building trust**, and the expectations among our stakeholders are increasing.

## Green finance

Sustainability is **directly linked to Statkraft's bonds and loans**. The green share of our total financing is growing, and the total outstanding amount of green bonds is more than 40 NOK billion.

## Competitiveness

Sustainability, including documentation of procedures and performance, is part of the **valuation criteria**, e.g. for securing land / permitting, new customer contracts etc.

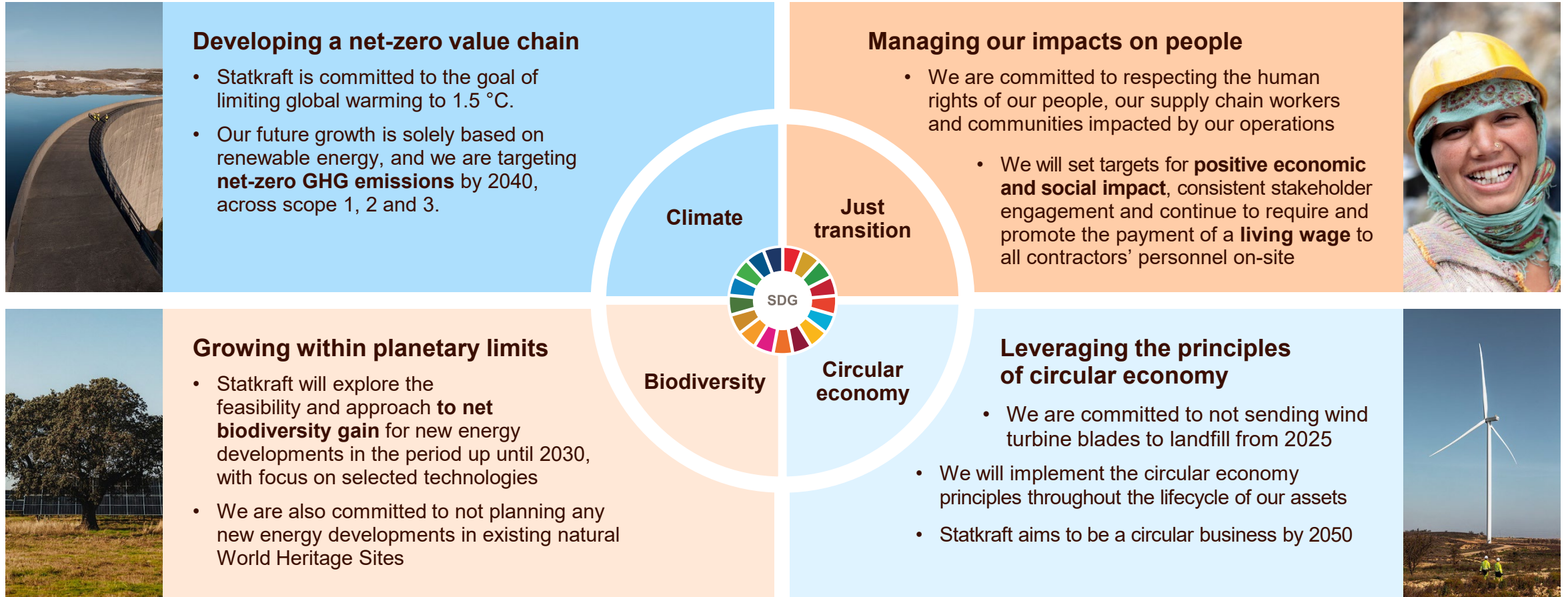
## Local acceptance

Statkraft, alongside other energy companies, is experiencing **increased local opposition**. Sharing information and handling concerns in a systematic way is important for good relationships and to ensure efficient processes.

## Cooperation with value chain

Statkraft contributes to the indirect impacts of other companies, both upstream and downstream (e.g. Scope 3 emissions). Consequently, **our performance directly influences their performance**.

# Our sustainability pillars in more detail



# Our Sustainability commitments

## – Driving a green and just transition

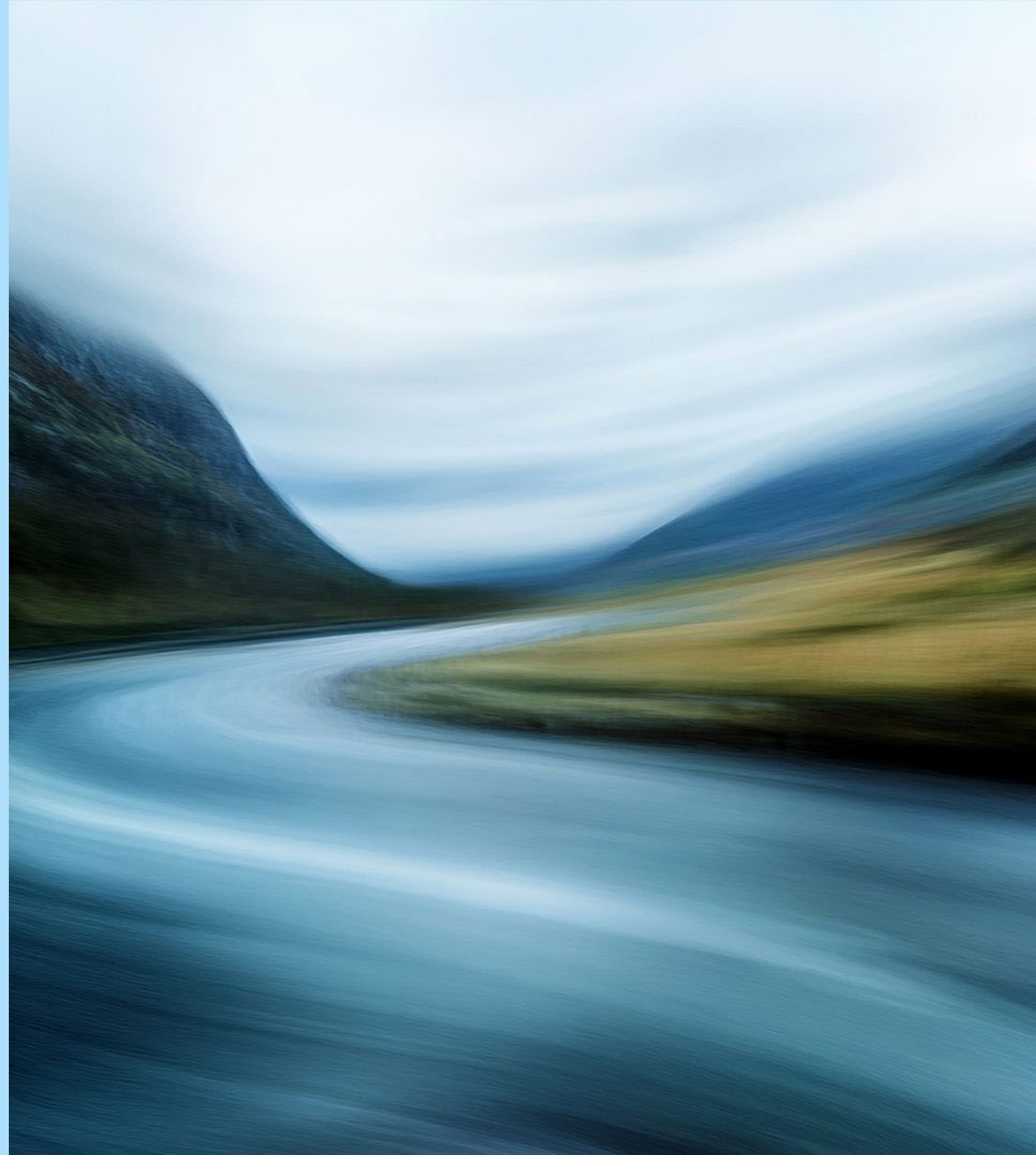


Statkraft generates power with just **14.7 g CO<sub>2</sub>** per kWh\*. Which is well below the industry average.

Most fossil fuel-based electricity producers emit 10–15 times more, according to global benchmarks (IEA, IPCC).

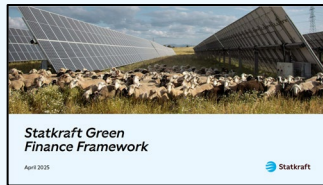
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# Green finance framework

## Use of Proceeds



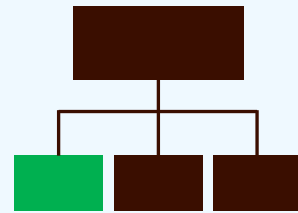
- Renewable energy
- Energy efficiency

## Process for Project Evaluation and Selection



- Projects evaluated and selected by Corporate Treasury and the Corporate Sustainability unit.

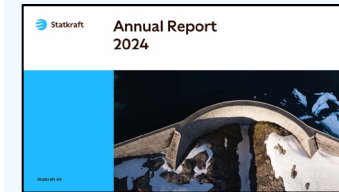
## Management of Proceeds



(Green Financing Register)

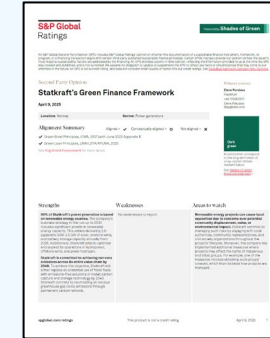
- Keeping a register of Eligible Projects and bond issuances
- Unallocated proceeds managed in accordance with the liquidity management policy

## Reporting and Transparency



- Annual Green Finance Report detailing allocation and impact
- Assurance report by external auditor

## External Verification



- Framework reviewed by S&P Global
- Dark Green shading

# Green bond impact & allocations for 2024

## Green Bond

| Project <sup>5)</sup>        | Green Finance Framework category | Statkraft's share (%) | Status                          | Technology          | Geography               | Start & compl. | Capacity (MW) | Annual energy generation (GWh) | Est. annual GHG emission avoided (CO <sub>2</sub> eq thousand tonnes) <sup>3)</sup> | Taxonomy alignment <sup>4)</sup> | Proceeds allocated 2024 (NOK) |
|------------------------------|----------------------------------|-----------------------|---------------------------------|---------------------|-------------------------|----------------|---------------|--------------------------------|-------------------------------------------------------------------------------------|----------------------------------|-------------------------------|
| Enerfin                      | Renewable energy                 | 100                   | In operation/reinvestment       | Onshore wind, solar | Spain, Brazil and Chile | 2024           | 1182          | 2814                           | 479.7                                                                               | YES                              | 13 216 000 000                |
| Morro do Cruzeiro            | Renewable energy                 | 100                   | Under construction/new          | Onshore wind        | Brazil                  | 2022-2024      | 80            | 382                            | 28.4                                                                                | YES                              | 179 000 000                   |
| Ventos de Santa Eugenia      | Renewable energy                 | 100                   | Under construction/new          | Onshore wind        | Brazil                  | 2020-2025      | 519           | 2346                           | 174.5                                                                               | YES                              | 275 000 000                   |
| Torsa                        | Renewable energy                 | 100                   | Under construction/new          | Onshore wind        | Chile                   | 2021-2024      | 108           | 307                            | 99.0                                                                                | YES                              | 201 000 000                   |
| Santa Eugenia Solar          | Renewable energy                 | 100                   | Under construction/new          | Solar               | Brazil                  | 2023-2025      | 192           | 386                            | 28.7                                                                                | YES                              | 756 000 000                   |
| El Rancho                    | Renewable energy                 | 100                   | Under construction/new          | Solar               | Spain                   | 2023-2024      | 54            | 110                            | 18.7                                                                                | YES                              | 414 000 000                   |
| Cushaling                    | Renewable energy                 | 100                   | Under construction/new          | Onshore wind        | Ireland                 | 2023-2025      | 56            | 163                            | 31.8                                                                                | YES                              | 978 000 000                   |
| Gresslifoss                  | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2022-2025      | 24            | 111                            | 0.8                                                                                 | YES                              | 102 000 000                   |
| Kobbelv                      | Renewable energy                 | 82.5                  | Under construction/reinvestment | Hydro               | Norway                  | 2023-2028      | 330           | 783                            | 5.5                                                                                 | YES                              | 81 000 000                    |
| Leirdøla                     | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2025-2026      | 125           | 522                            | 3.7                                                                                 | YES                              | 195 000 000                   |
| Fallfors og Røssvassdammen   | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2023-2025      | 520           | 3019                           | 21.1                                                                                | YES                              | 79 000 000                    |
| Straumsmo/Innset             | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2020-2028      | 140           | 668                            | 4.7                                                                                 | YES                              | 93 000 000                    |
| Vågi dam                     | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2022-2025      | 747           | 3502                           | 24.5                                                                                | YES                              | 102 000 000                   |
| Hogga                        | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2022-2025      | 17            | 92                             | 0.6                                                                                 | YES                              | 67 000 000                    |
| Båtsvatn dam                 | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2022-2024      | 343           | 1347                           | 9.4                                                                                 | YES                              | 23 000 000                    |
| Trollheim dams               | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2020-2026      | 145           | 925                            | 6.5                                                                                 | YES                              | 94 000 000                    |
| Bjurfors                     | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Sweden                  | 2021-2025      | 42            | 205                            | 2.3                                                                                 | YES                              | 150 000 000                   |
| Høyanger/Eringsdalen dams    | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2021-2025      | 84            | 356                            | 2.5                                                                                 | YES                              | 38 000 000                    |
| Hammarforsen                 | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Sweden                  | 2021-2026      | 94            | 590                            | 6.6                                                                                 | YES                              | 197 000 000                   |
| Kvilldal                     | Renewable energy                 | 72                    | Under construction/reinvestment | Hydro               | Norway                  | 2018-2024      | 1240          | 3106                           | 21.7                                                                                | YES                              | 114 000 000                   |
| Rana                         | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2018-2027      | 540           | 2149                           | 15.0                                                                                | YES                              | 90 000 000                    |
| Jukla                        | Renewable energy                 | 85                    | Under construction/reinvestment | Hydro               | Norway                  | 2022-2025      | 40            | 73                             | 0.5                                                                                 | YES                              | 164 000 000                   |
| Nesjødammen                  | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2021-2026      | 204           | 839                            | 5.9                                                                                 | YES                              | 64 000 000                    |
| Tokke                        | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2022-2025      | 430           | 2350                           | 16.5                                                                                | YES                              | 131 000 000                   |
| Vinje                        | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2022-2025      | 300           | 1060                           | 7.4                                                                                 | YES                              | 153 000 000                   |
| Kjela dams                   | Renewable energy                 | 100                   | Under construction/reinvestment | Hydro               | Norway                  | 2022-2026      | 809           | 3747                           | 26.2                                                                                | YES                              | 173 000 000                   |
| Total unallocated 2023 (NOK) |                                  |                       |                                 |                     |                         |                |               |                                |                                                                                     |                                  | 2 631 000 000                 |
| Total allocated 2024 (NOK)   |                                  |                       |                                 |                     |                         |                |               |                                |                                                                                     |                                  | 18 129 000 000                |
| Total unallocated 2024 (NOK) |                                  |                       |                                 |                     |                         |                |               |                                |                                                                                     |                                  | 4 594 705 589                 |

- In 2024, Statkraft issued **eight new green bonds**, totaling NOK 20.1 billion.
- This brings the total outstanding amount of Statkraft's green bonds to more than NOK 40 billions.
- A portion remains unallocated for now and is expected to be allocated further in 2025.



# Ventos de Santa Eugênia

Wind & Solar, Brazil



Power for

**1.17M**

Homes each year

**87%**

Income increase for 160  
local families

**Largest wind project  
outside Europe.**

**2,346 GWh annual  
production.**

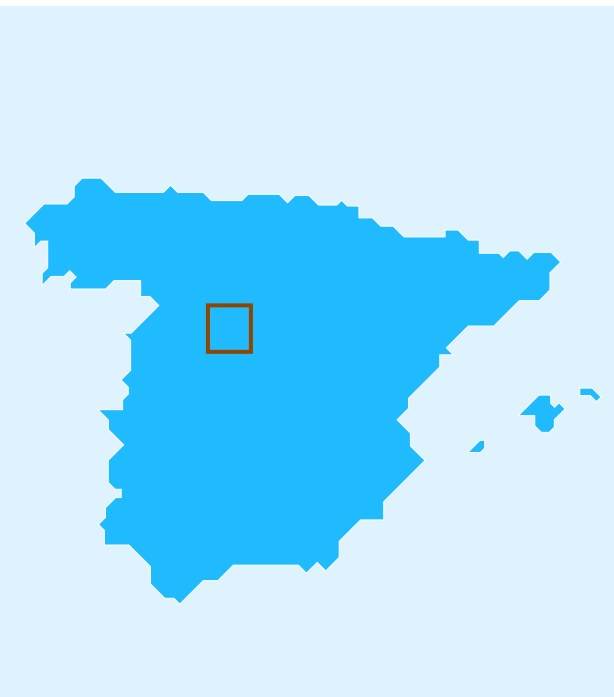
**2,000**

Local jobs in build phase



## Talayuela II

Solar Park, Spain



Power for

**34,000**

Homes each year

**Awarded UNEF Seal of Excellence**, for reaching the highest standards of social and environmental integration

**115 hectares** environmentally protected, 78 ha. for holm oaks, thriving bird and rabbit population

**200**

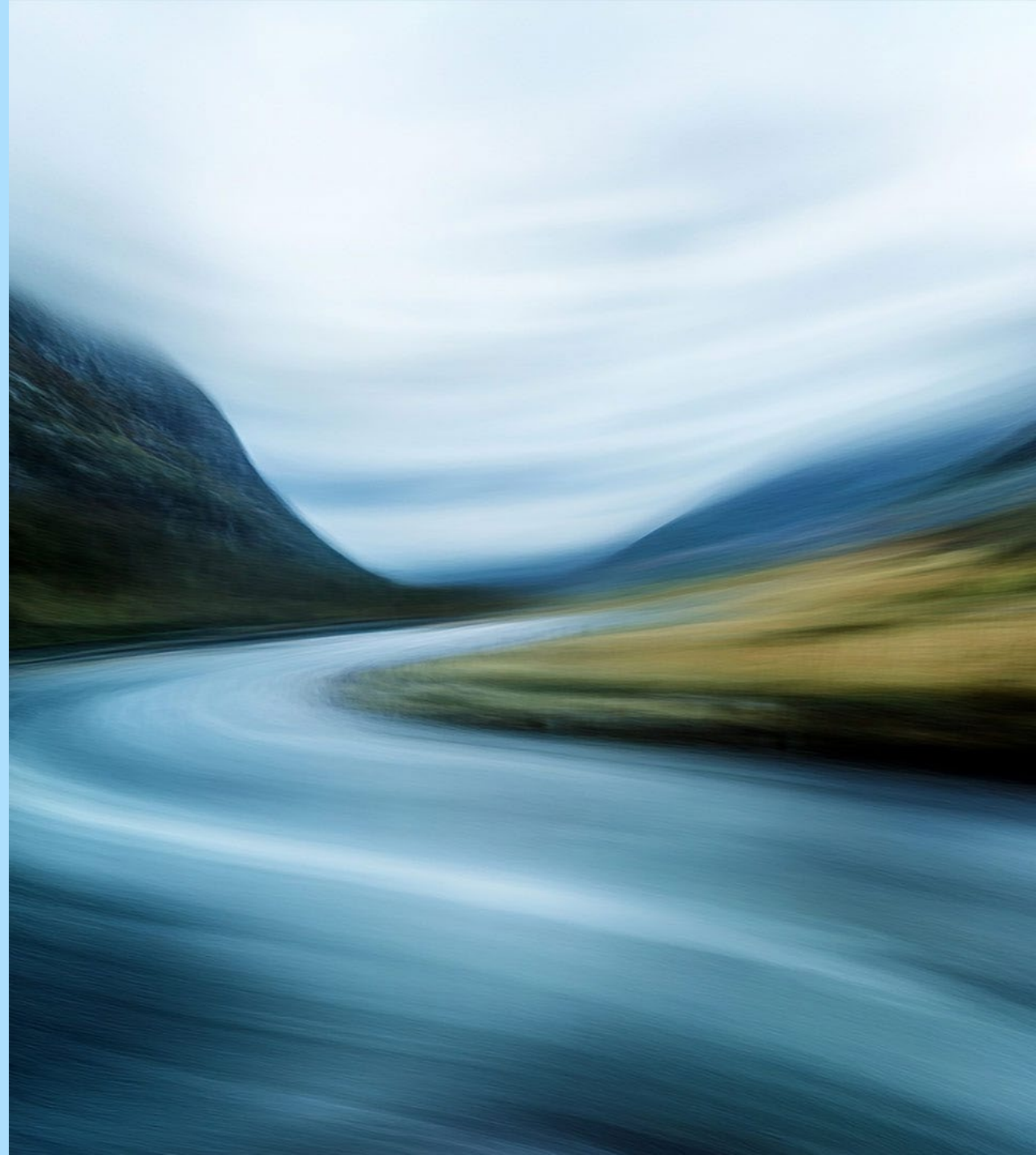
Local jobs

**€350,000**

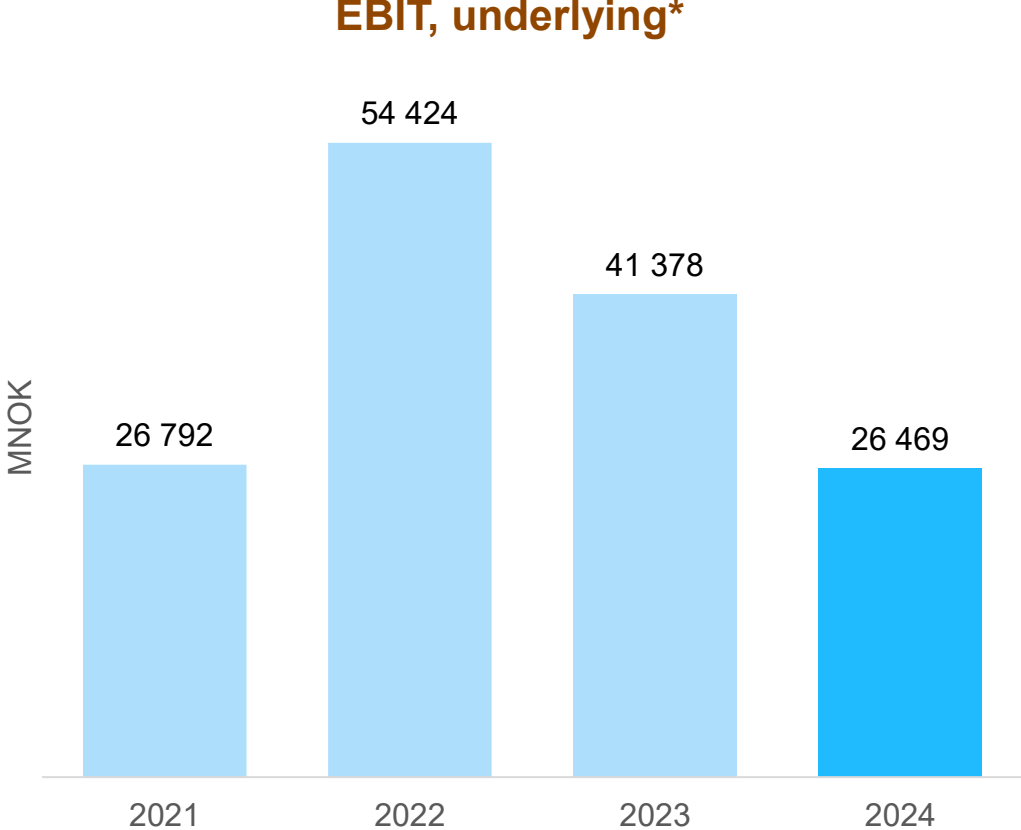
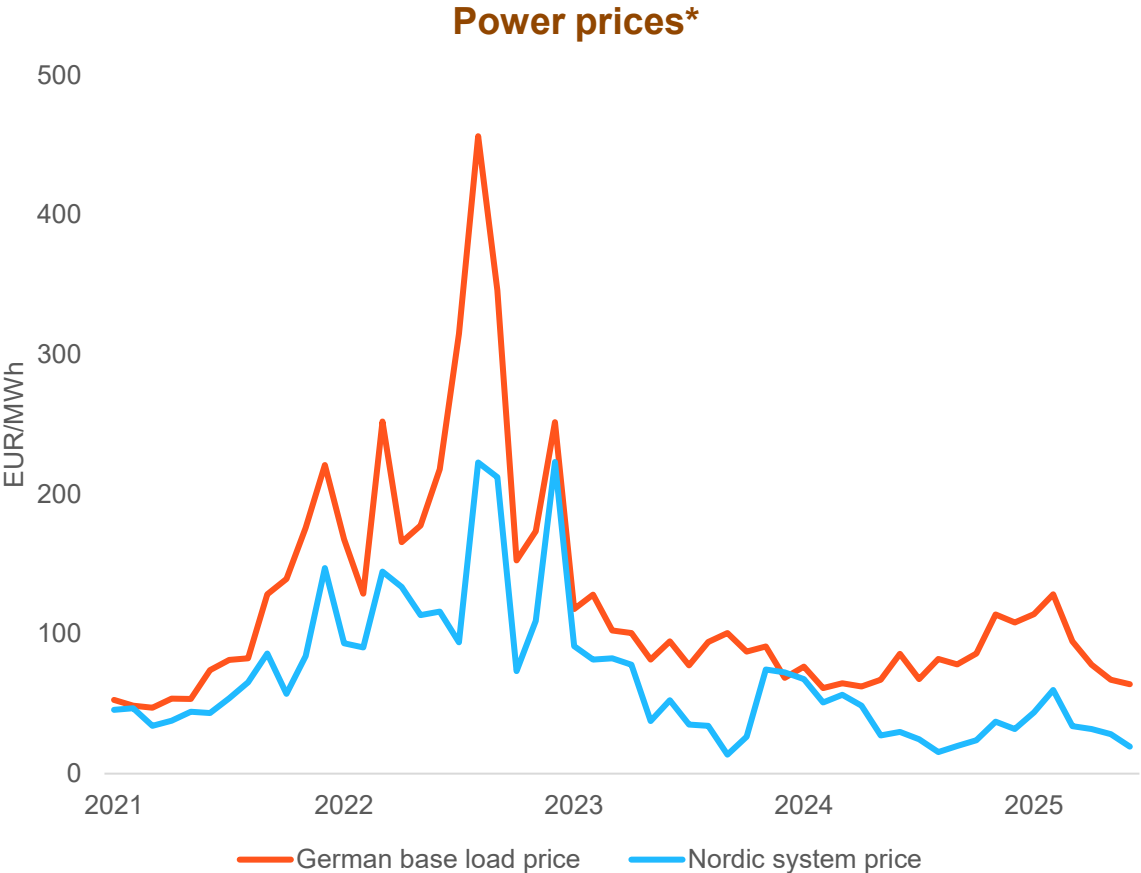
Spent on local business

## Agenda

- Statkraft overview
- Strategy
- Sustainability
- Green Finance Framework
- **Financial update**
- Funding and liquidity

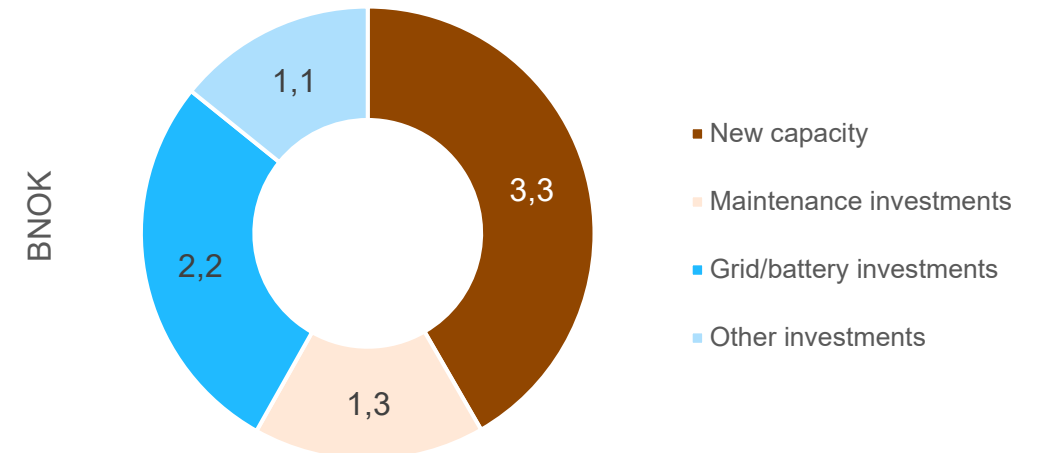
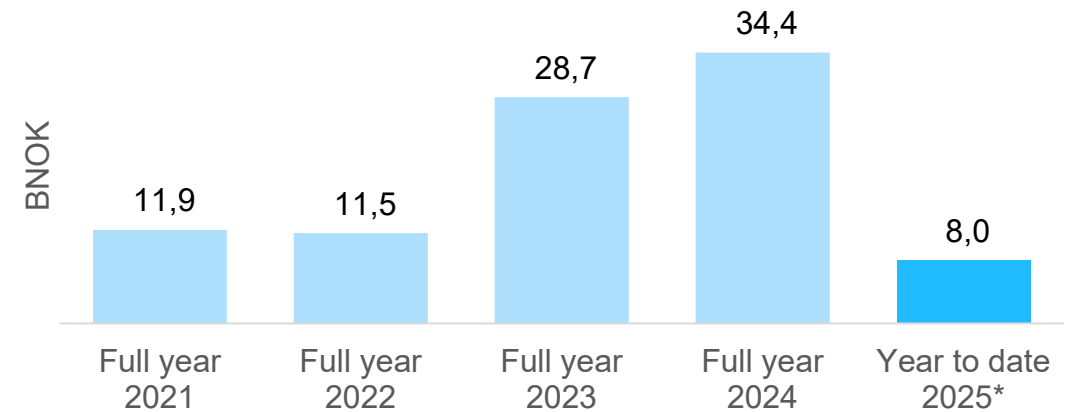


# Drop in power prices



# Normalised investment level

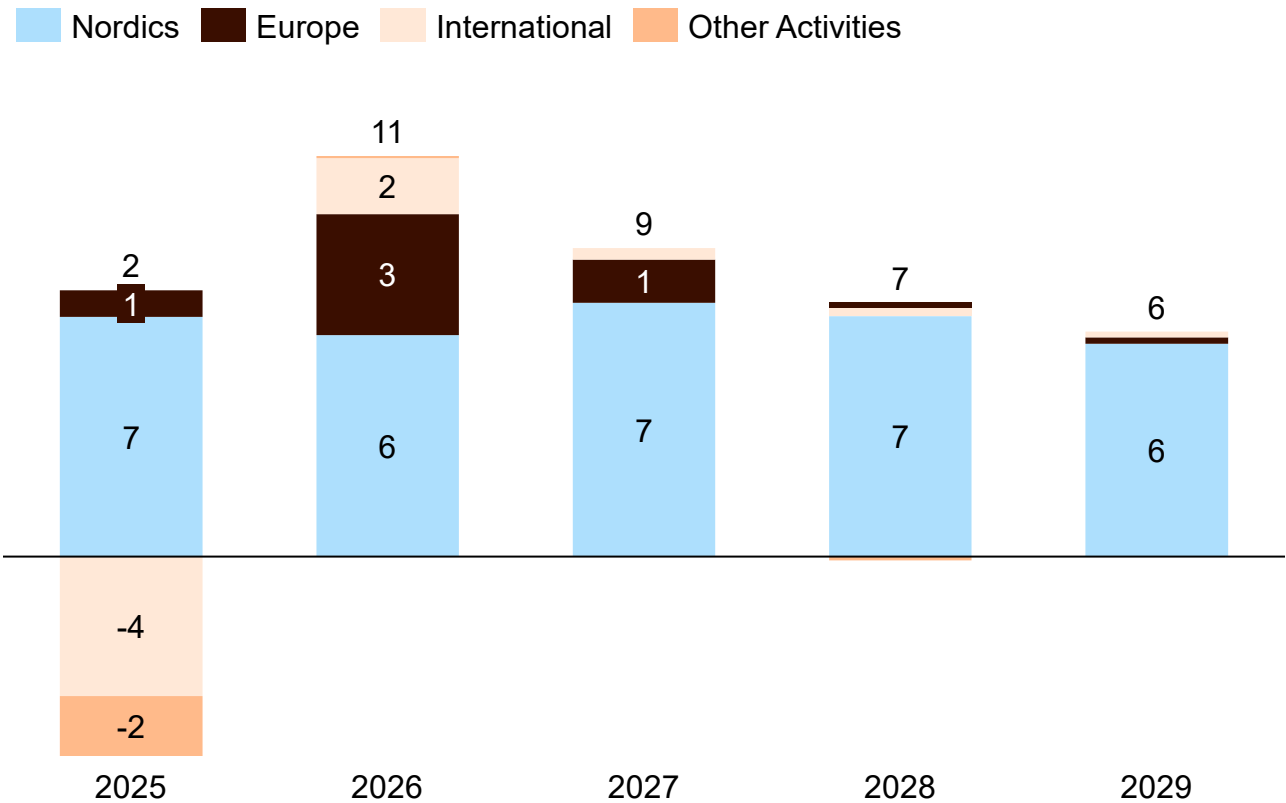
- Record high investment level in 2023 and 2024, aiming for a more normalised investment level going forward
- New capacity investments:
  - Refurbishment of a hydropower plant in Norway and hydropower projects in Chile and India
  - Solar and wind power in India, Brazil, Germany, Spain and Ireland
- Maintenance investments primarily related to Nordic hydropower
- Grid/battery investments related to grid activities in the segments Nordics and Europe and battery storage projects in Europe
- Other investments mainly related to EV charging and district heating



# Total net committed investments in 2025-2029 period is 35 BNOK with ~60% of commitments in Nordics

## Net committed capex per segment

Figures in BNOK



## Comments

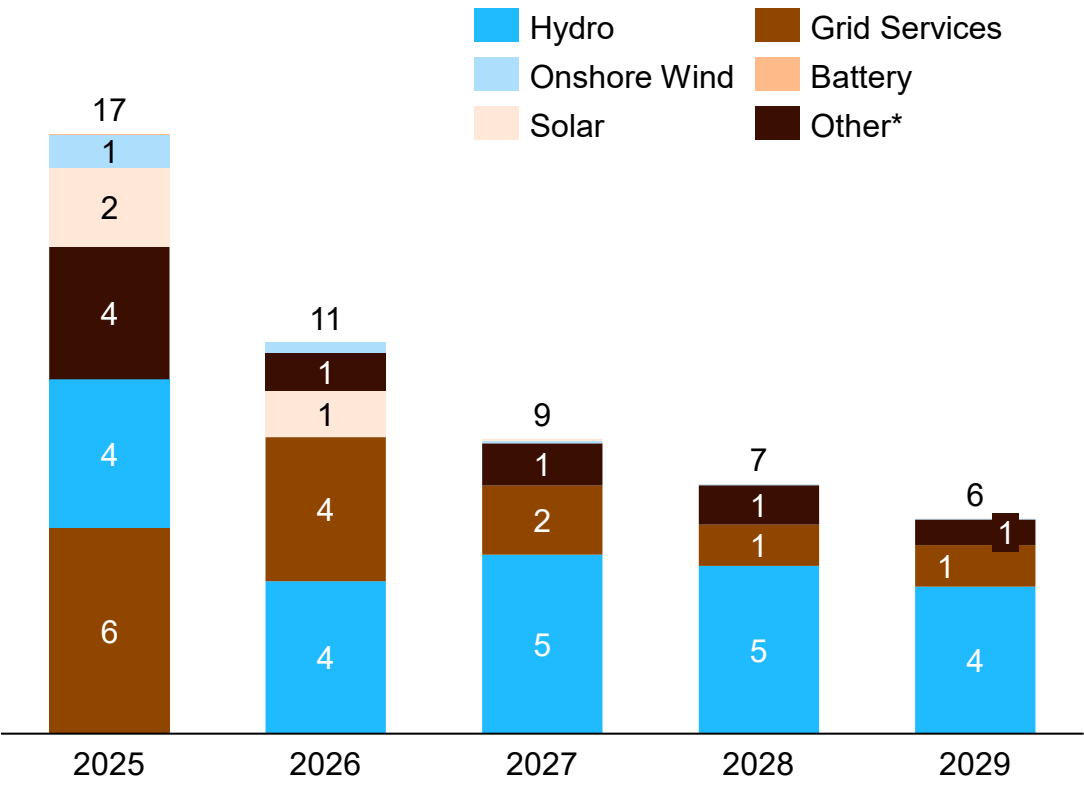
- Investment ambition subject to financial capacity:
  - Total net committed investments 2025 – 2029 of 35 BNOK (gross 51 BNOK)\*
  - Of the total gross committed investments ~60% is maintenance capex
  - Long term rating targets of A- from S&P and BBB+ from Fitch

\* Changes in net working capital related to Market Operations is not included

# Committed investments are mainly driven by hydro in Nordics and grid services in Europe

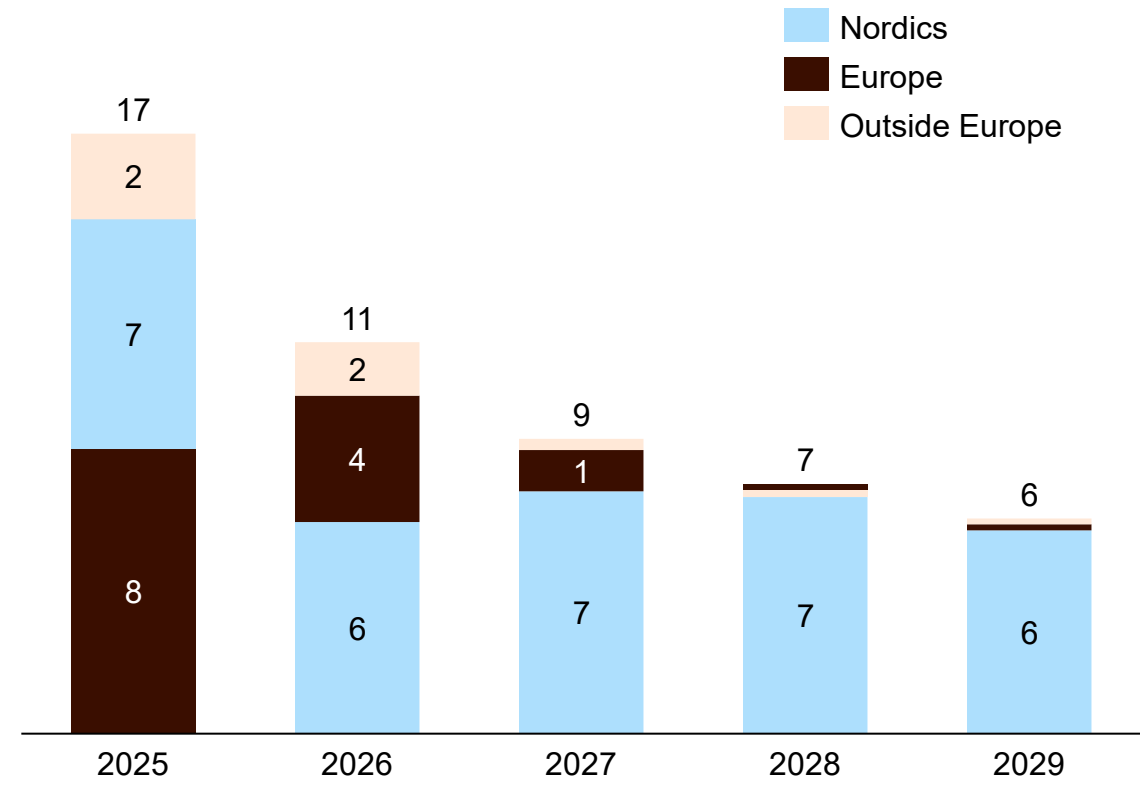
Gross committed capex split by technology

Figures in BNOK



Gross committed capex split by geography

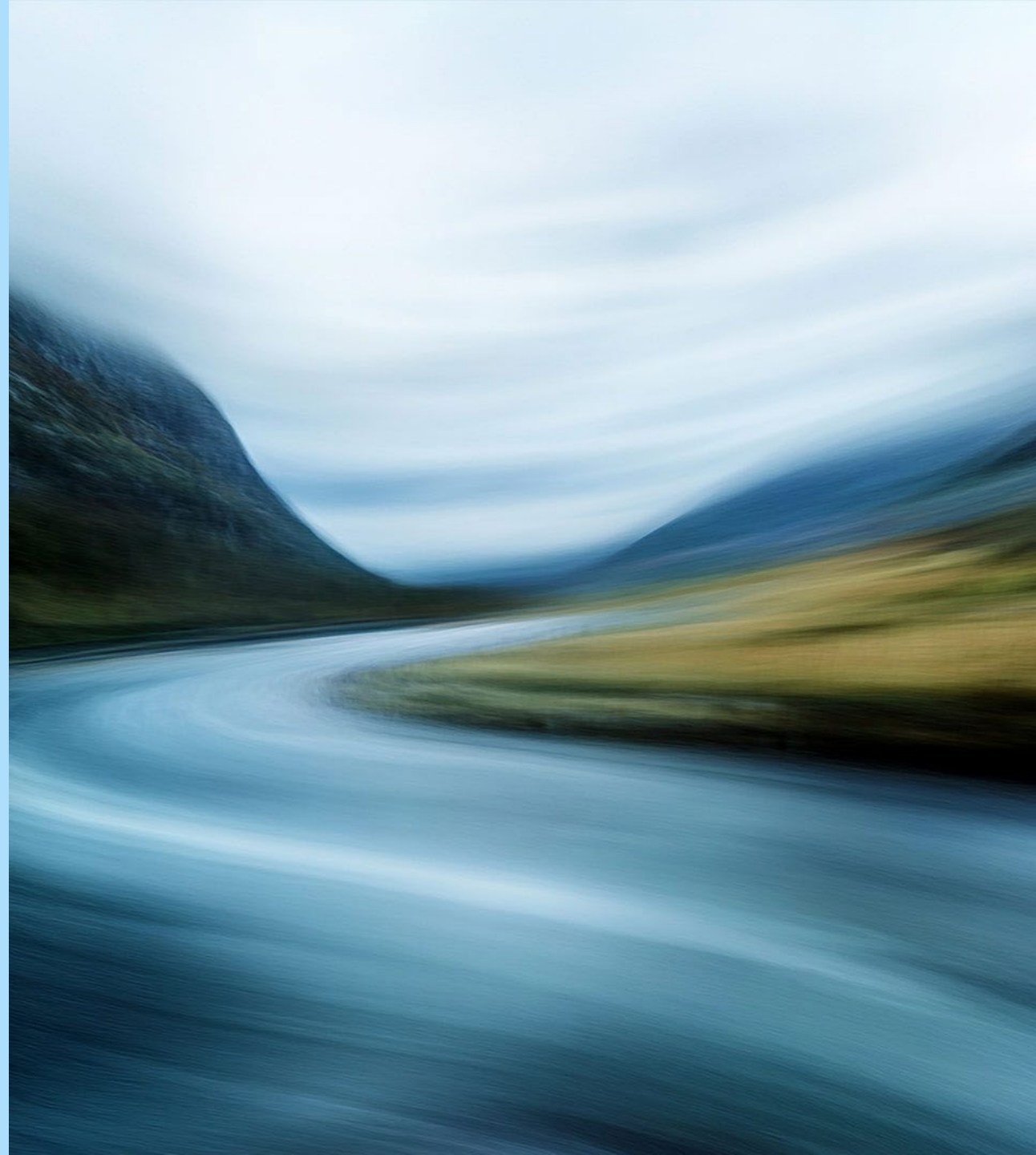
Figures in BNOK



\*Majority of other relates to Baltic Cable and EV charging

## Agenda

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# Statkraft funding strategy



**Centralized**  
**Diversification**  
**Back-stop facilities**

Rating target:  
**A-** from S&P  
**BBB+** from Fitch



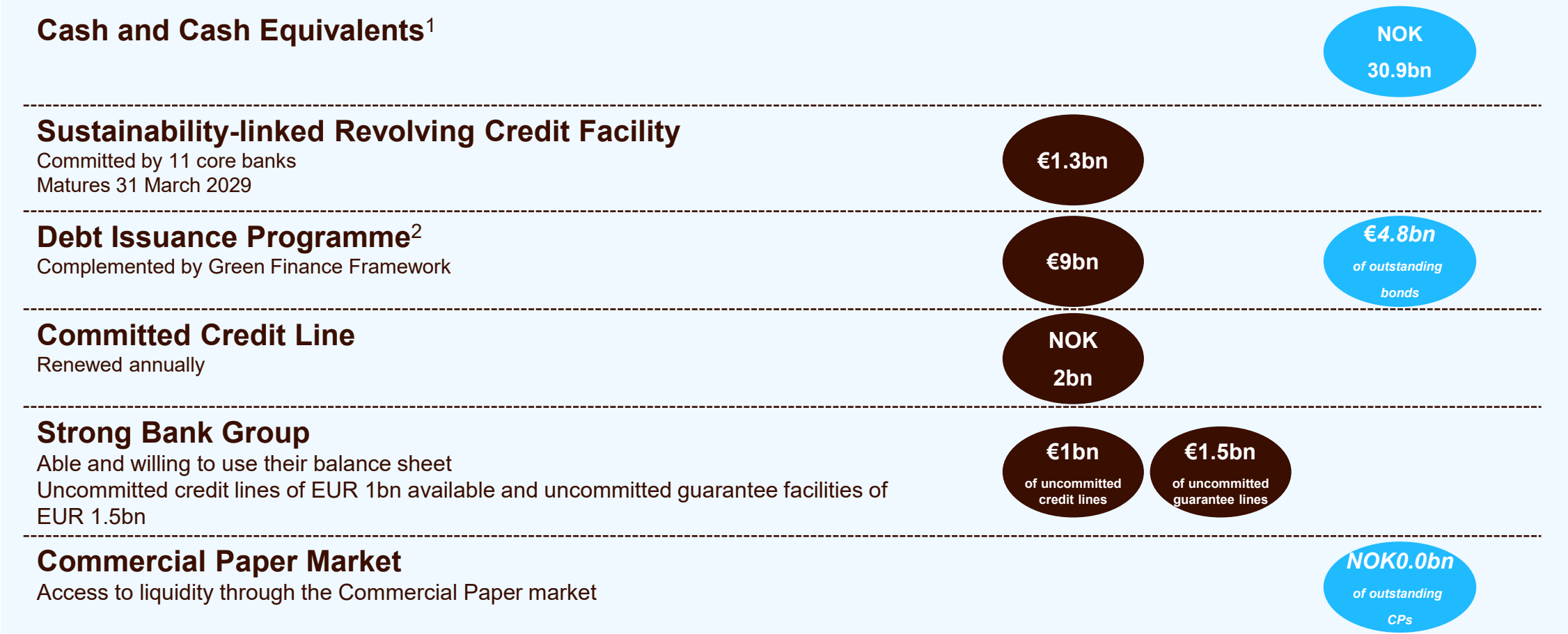
## Currency debt

Hedging of future  
revenues in  
foreign currency

- Maintain a reasonable balance between solidity, the ability to invest and to maintain a solid credit rating
- Strong balance sheet and evenly distributed repayment profile
- Solid cash position of NOK 30.9 billion at Q2 2025



# Liquidity position



41

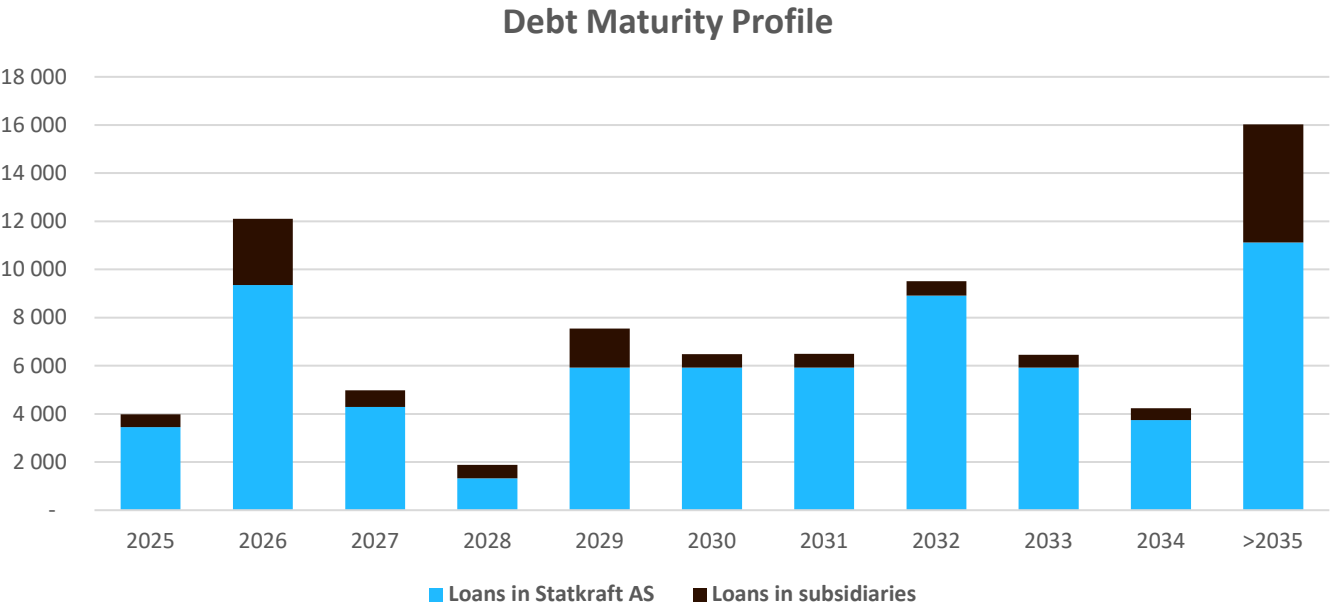
<sup>1</sup> As of 30 June 2025

<sup>2</sup> Euro medium-term note (EMTN) programme of up to EUR 9bn, of which EUR 4.8bn (equivalent) is outstanding

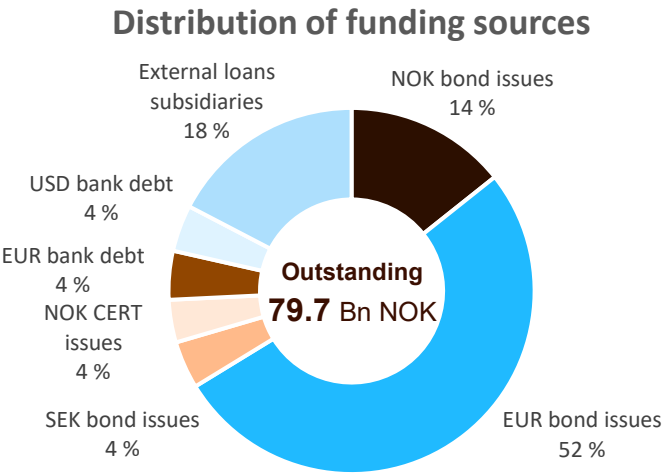
# Balanced debt maturity profile and diversified funding sources

Debt maturity profile 30.06.2025

NOK million



Distribution of funding sources 30.06.2025



# Thank you

More info at [statkraft.com](https://statkraft.com)

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